

LEONARDO JAVIER BELÉN



Administration Adviser

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SUMMARY

Administration and optimization specialist with broad experience in multiple regions.

EXPERIENCE

Business Analyst

IPE Global/Ministry of Revenues

March/2021 – Ongoing

Addis Abeba, Ethiopia

- Reviewed the Tax Transformation Program funded by DFIF in light of the TADAT framework.

Co-Founder

Alephbet Research

January/2016 – Ongoing

Buenos Aires, Argentina

- Helped the dynamization of the Automated Financial Systems.

Attorney-at-law

Estudio Santiago Belén e Hijo

January/2015 – Ongoing

Buenos Aires, Argentina

- Improved the overall efficiency.

Non-Key Expert

C2D Services/DT Global (National Board of Revenue)

March/2022 – July 2022

Dhaka, Bangladesh

- Provided technical assistance to support the implementation of the Bangladesh PFM Reform Strategic Plan (a project funded by the European Union).

Business Analyst

C2D Services/Inland Revenue Department

October/2019 – March/2022

The Valley, Anguilla

- Defined the workflows of IRD's Integrated Tax Administration System, MTS.
- Provided advice to top management on tax administration best practices.

Legal Advisor

Secretaría de Fazenda (Tocantins)

March/2014 – July/2015

Tocantins, Brazil

- Conducted the research to ensure the targetted results in the long term. and wrote the initial analysis to build a new Integrated Tax Administration System (ITAS), and set up the framework for a new Objections process.

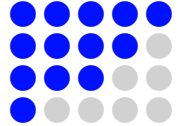
LANGUAGES

Spanish

English

Portuguese

French



EDUCATION

M.S. in Business Administration (MBA)

Di Tella University

Mar 2005 – Nov 2014

B.S. in Law

Buenos Aires University

Mar 1997 – Mar 2004

VOLUNTEER WORK

Board Member

Club Europeo de Buenos Aires

Aug 2017 – Ongoing Buenos Aires, Argentina

English Language Facilitator (STS)

Club Europeo de Buenos Aires

Mar 2016 – Dec 2020 Buenos Aires, Argentina

PUBLICATIONS

- "Principios de Administración Tributaria", 2022, Thomson Reuters - La Ley
- "Reproducible Socioeconomic Analysis over SDMX", 2017, https://ec.europa.eu/eurostat/cros/system/files/proof_of_concept_of_reproducible_socioeconomic_analysis_over_sdmx_paper.pdf
- "Rpolyhedra", A package to explore polyhedra, <https://qbotics.shinyapps.io/rpolyhedra-explorer>
- "Antares apps", a framework for administrative tasks, <https://pypi.org/project/antares-apps>

EXPERIENCE

Senior Advisor

C2D Services

📅 October/2013 – March/2014 📍 Quebec, Canada

- Travelled to Tax Administrations to write a global scale report of Tax Administration Systems in the third world, with specific focus in Peru, Swaziland and Mozambique. That study is used as reference on how to improve taxation efficiency in many jurisdictions worldwide.
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Legal Advisor

Secretaría de Fazenda (Maranhão)

📅 September/2012 – September/2013 📍 São Luis, Brazil

- Wrote detailed documentation and made proposals that were later used to improve the overall efficiency and profitability, while providing advisory services to the head of the organization with specific focus on Arrears, Objections and Government Accountability workflows, which resulted on a noticeable efficiency increase and cost saving.
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Administration Advisor

Inland Revenue Department (IRD)

📅 February/2012 – October/2013 📍 Bridgetown, Barbados

- Provided advisory to improve the overall efficiency and commanded a change management effort, who lead the organization to a new paradigm.
 - Developed improvements to the overall system and legal framework which led to a maximization of resources, diminishing times in various processing times from months to minutes, increasing the through-put and revenue collection.
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Legal Advisor (Public Acquisitions lead)

Dirección General de Ingresos (DGI)

📅 September/2011 – December/2011 📍 Panama, Panama

- Assessed the feasibility of public acquisitions under the Panamanian Law and wrote proposals for many Terms of References to acquire goods and services, creating the path to the implementation of a new Tax Administration System, encouraging changed that would reduce operating costs to improve the overall result of the organization.
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Administration Advisor (Judicial Arrears lead)

Servicio de Rentas Internas (SRI)

📅 October/2010 – March/2011 📍 Quito, Ecuador

- Proposed substantial improvements in the Judicial arrears and the implementation of an Integrated Current Account for internal taxes in Ecuador, starting the path to a change in the strategic view of the the organization that led to the organization into the use of modern practices, reducing greatly reducing operating costs and increasing revenue.

OTHER ACTIVITIES

- Radio Shows (Co-hosted "Va... de Retro" from 2001 to 2005 in Radio Parque Patricios, Buenos Aires)
- Science Fiction consumer
- 3D printing (Developed an open-source printer)
- Programming (including C++/Rust/HTML/JS/Java)

REFEREES

Maria Eugenia Torres

@ DIAN

✉ meta06@gmail.com

David Crawford

@ HiTas Project

✉ davidacrawford2001@yahoo.co.uk

EXPERIENCE

Administration Advisor

Inland Revenue Department (IRD)

📅 September/2007 – December/2010 📍 Bridgetown, Barbados

- Designed, developed and put online organization's wide changes to adapt to new technologies, ensuring a world-class, high quality product.
 - Created a new state-of-the-art set of online return forms, for the first time in that country, which greatly improved the interaction between taxpayers and the Administration, reducing complaints and issues and improving revenue.
 - Encouraged better communications between the Administration and the Stake Holders.
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Administration Advisor

Superintendencia de Administración Tributaria (SAT)

📅 January/2007 – September/2007 📍 Guatemala, Guatemala

- Led fundamental changes under the Saq'be framework, to boost the efficiency in tax processes.
 - Developed Strategies along with the methods, applications and statistics to ensure their success.
 - Led the integration between the customs and taxation accounting systems.
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Tax Administration Specialist

Centro Interamericano de Administraciones Tributarias (CIAT)

📅 August/2006 – December/2006 📍 Panama, Panama

- Developed methods, applications and statistics for the effective control of the flows under consideration.
 - Developed detailed procedural manuals for various key organizational processes.
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Collections Specialist

Administración Federal de Ingresos Públicos (AFIP) - Judicial Control Directorate

📅 August/2002 – August/2006 📍 Buenos Aires, Argentina

- Proposed new norms, both internal and external.
 - Defined, designed, developed, deployed and maintained:
 - methods, applications and statistics for the effective control of the lawyers of the organization.
 - unit's statistics and reports
 - Redefined and created functional analysis documentation for some of the applications to accommodate for new features and technologies to be used on the Argentine Customs.
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Designer/Document Analyst

Administración Federal de Ingresos Públicos (AFIP) - Electronic Library

📅 August/2002 – August/2006 📍 Buenos Aires, Argentina

- Defined, designed, developed, deployed and maintained:
 - the first web interface of the electronic library.
 - the electronic customs library and electronic journal.